

The image features a red vertical bar on the left side containing the Rio Tinto logo. The background is a photograph of several men in white hard hats and blue shirts, some with 'Rio Tinto' written on them, gathered around a table and looking at documents. The scene appears to be outdoors at a mining or industrial site.

# RioTinto

## Rio Tinto

Global business – local focus

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**Diamonds and Minerals**  
**Mining Indaba**  
**February 2011**

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## Introduction

- Rio Tinto – global business; local focus
- Investing in the marketplace
- Investing in the community
- Partners for the 21<sup>st</sup> century



## Diversified portfolio for steady performance through cycles



**Iron ore**



**Energy**



**Aluminium**



**Copper**



**Diamonds & Minerals**



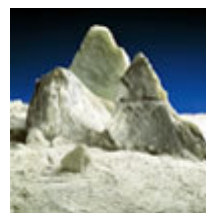
**Diamonds**



**Borates**



**TiO<sub>2</sub>**



**Talc**

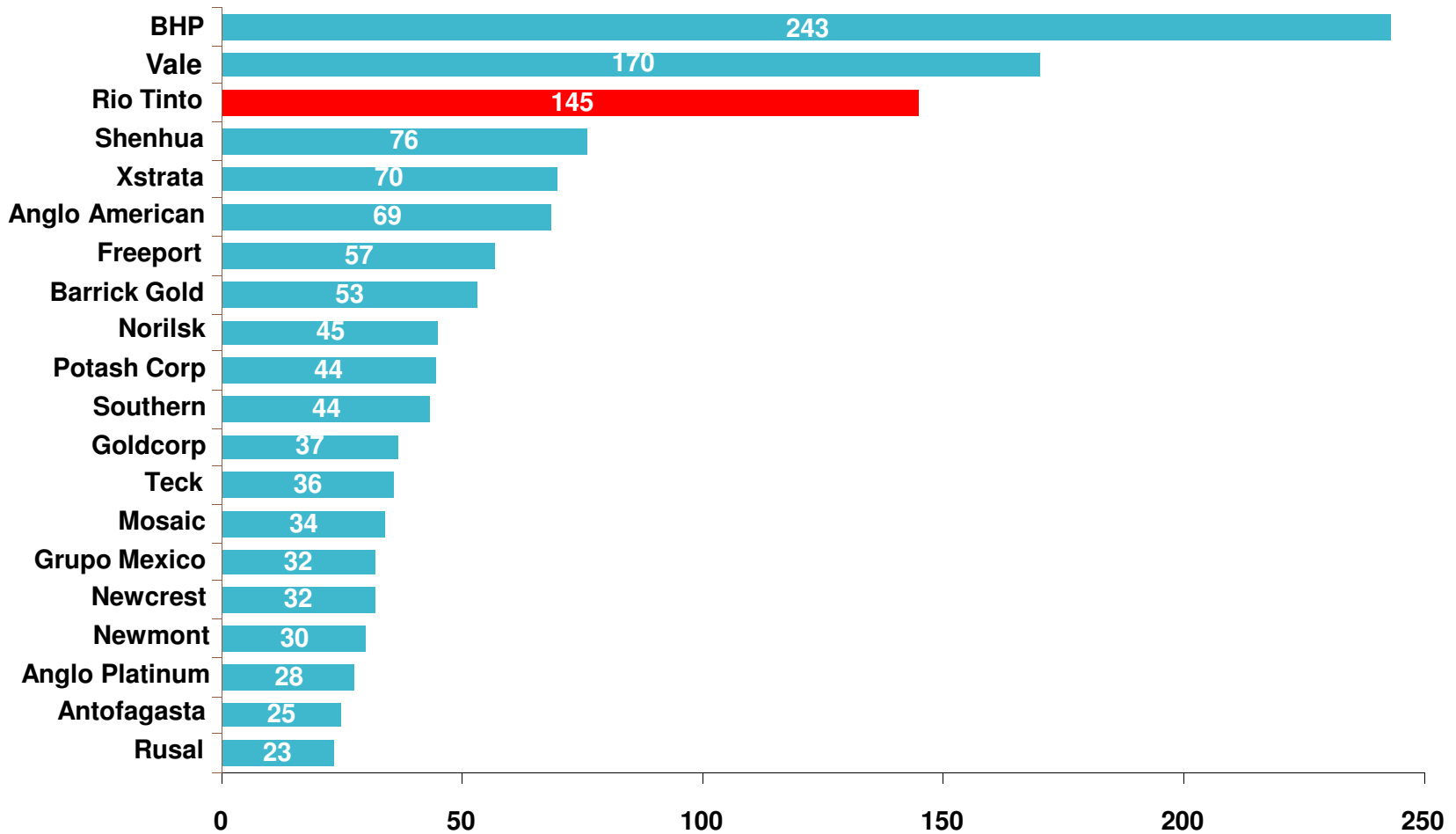


**Zircon**



**Lithium**

## Strong market capitalisation and a commitment to growth



**At 31 December 2010**

Source: *Rio Tinto 2010 chart book*



## Rio Tinto – Vision to be the global mining sector leader

### Strategy:

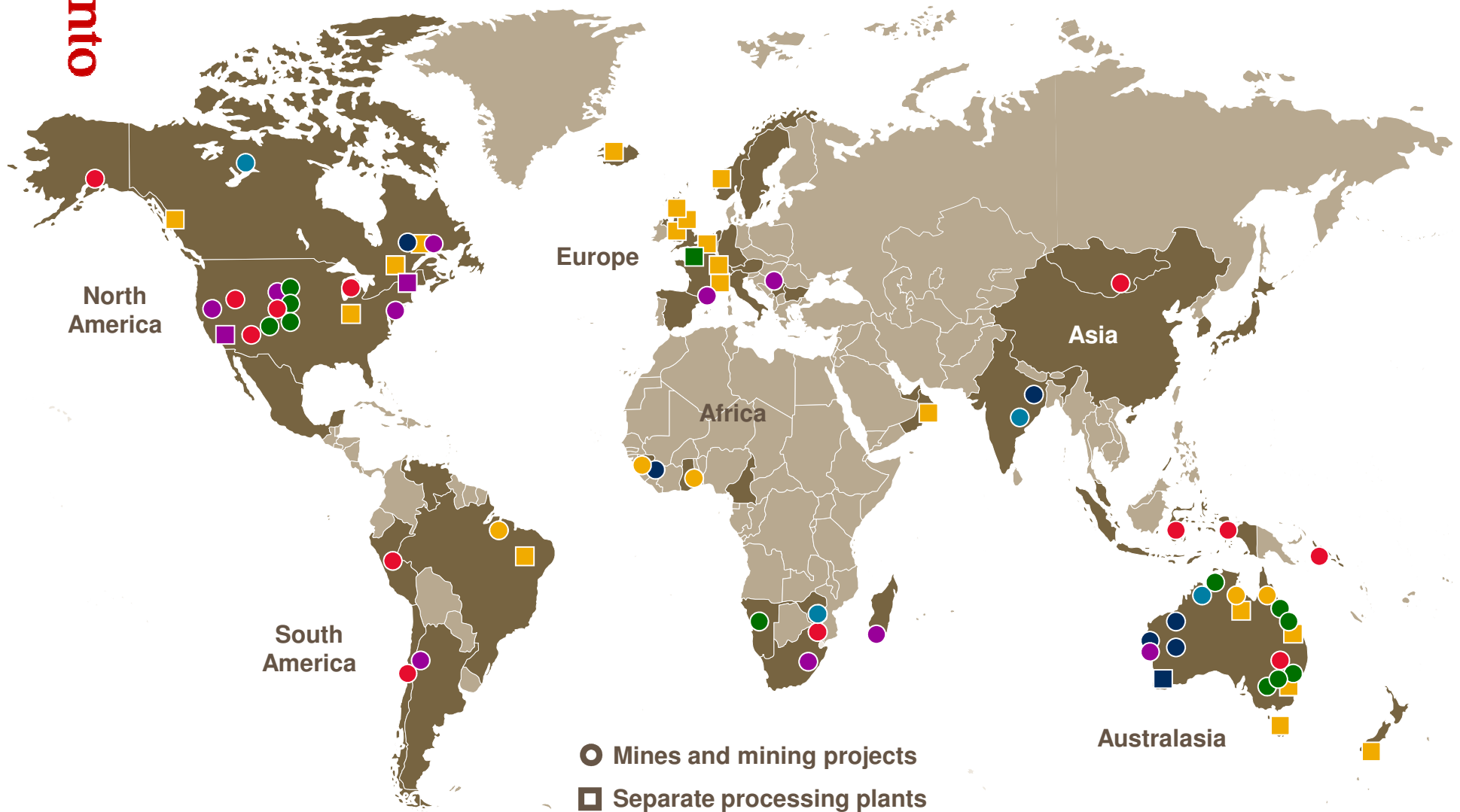
- To invest in and operate large, long term, cost competitive mines and businesses, driven not by choice of commodity but rather by the quality of each opportunity.

### Strategic drivers:

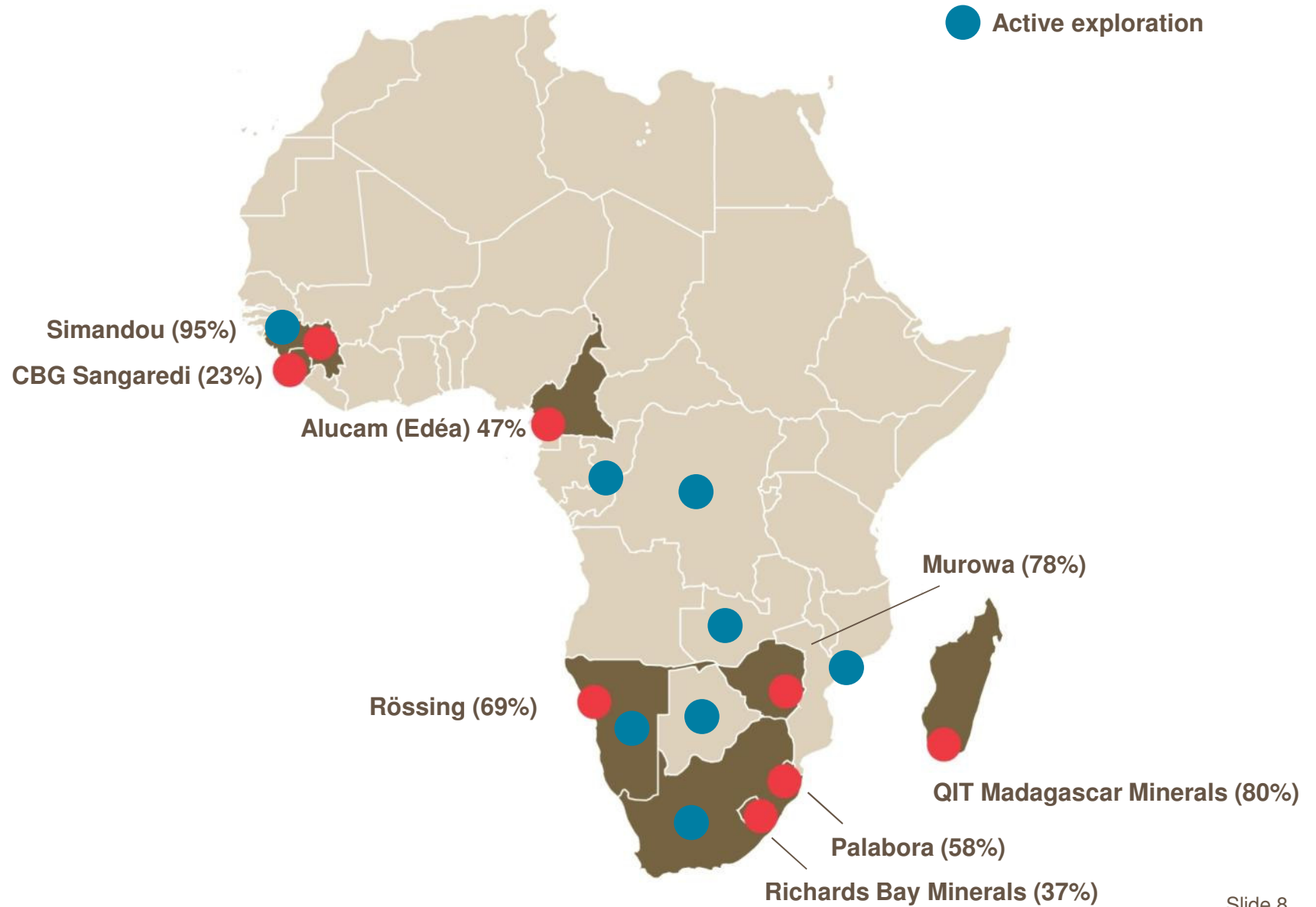
- Financial and operational excellence
- Licence to operate
- Growth
- Technology and innovation
- Globalising the business

**Global demand will require the mining industry to mine, process and move more minerals and metals in the next 20 years than it has done in the past 10,000**





## Rio Tinto in Africa





## Not mining as usual – creating value in the marketplace

### Diamonds & Minerals focus on:

- Unparalleled market and product expertise
- Global supply chain built for speed and flexibility
- Track record of product innovation and market development
- Recognised and trusted brands
- Demand driven by key social trends – urbanisation, energy, food supply



## Diamonds: setting standards and building markets

- Differentiated products
- Strong chain of custody and sales by country and mine of origin
- Strategic partnerships in emerging markets
- Local presence in key markets
- Leadership role in the Responsible Jewelry Council

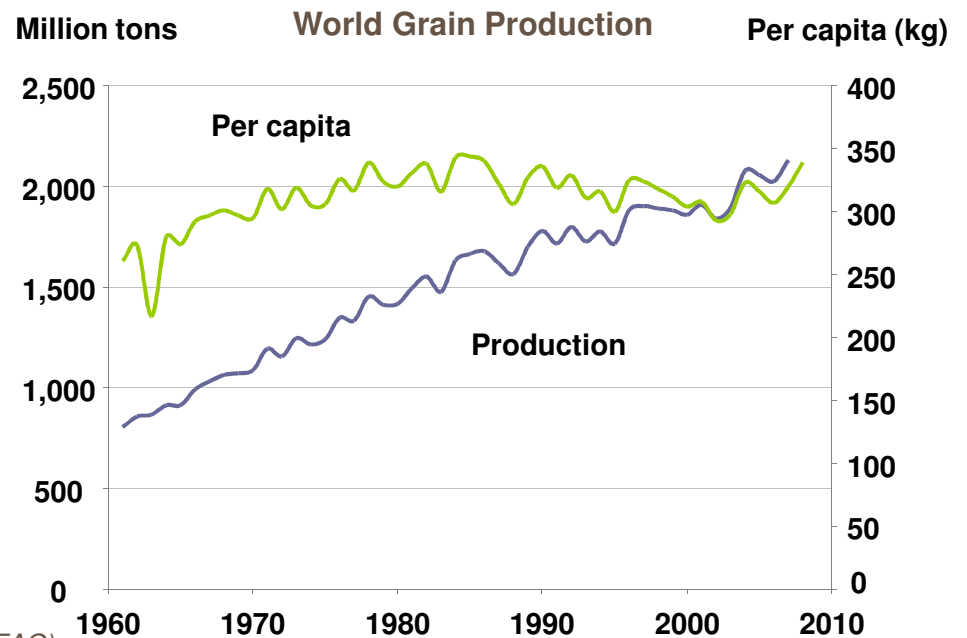


## Borates: sustainable food supply solutions

- Crop yields have increased 146% in last 15 years
- Borates are essential nutrients that increase crop yield and quality
- Rio Tinto offers solutions in the form of crop research and product range
- Promoting sustainable farming positions us to capture demand growth



Source: United Nations Food and Agriculture Organization (FAO)





## Ilmenite: differentiation through innovation

- Technology changes drive need for next generation feedstocks
- Long-term investment to develop new products, and to grow
- Value generated through initial investment fuels the next cycle of innovation
- Differentiation through anticipating and responding to customers' needs



## Investing in safety: Richards Bay Minerals



- Invested in site safety acceleration program, new tailings treatment plant, and empowerment to build capacity for the future





## Investing in people: Murowa diamonds in Zimbabwe



- Recognized for best corporate social responsibility program in Zimbabwe based on community engagement and employee welfare focus



## Investing in communities: Rössing Uranium in Namibia



- Rössing Foundation celebrates 30 years of supporting local health, education and enterprise development – Foundation will outlast the operation for many years





## Investing in infrastructure and the environment: QMM in Madagascar



- Infrastructure legacy worth more than \$350 million
- 15 years of environmental assessment inform our approach and commitment to leaving a net positive impact on biodiversity



## Investing in building new business and skills capacity: Palabora



- Collaborating with IDC to establish a new iron-making facility
- Engineering Training Centre builds local skills capacity
- Completing BBBEE transaction to share benefits widely





## Global business – local focus

- Scale to do things right
- Flexibility to respond to a rapidly changing marketplace
- Commercial acumen that translates to stability and strength
- Access to best practices and sensitivity to local concerns
- A long-term view of investment
- Committed to sustainable growth





Thank you

